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## Decisions adopted by the Executive Board at its annual session 2010

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**2010/13**
**Annual report of the Administrator on the strategic plan: performance and results for 2009**

*The Executive Board*

1. *Takes note of* the annual report of the Administrator on the UNDP strategic plan: performa and results for 2009 (DP/2010/17);

2. *Welcomes* the enhanced focus on results as well as the enhanced analytical information provi on challenges, opportunities and remedial action in the annual report and *requests* UNDP to furt strengthen its efforts in this regard in future reports including improved communication dissemination of activities, performance and results;

3. *Stresses* the importance of championing and supporting national capacity to achieve internationally agreed goals, including the Millennium Development Goals (MDGs) in particu and in this regard requests the management of UNDP to make further efforts in building the capa of UNDP to deliver on its results and improve its results management, evaluation and reporting o capacity-developing efforts;

4. *Encourages* UNDP to integrate gender equality and capacity development results throughout annual report of the Administrator and *calls upon* UNDP to continue to improve performance these cross-cutting issues;

5. *Encourages* UNDP to strengthen its support to conflict and crisis prevention in accordance w its mandate, and in this regard *requests* UNDP to provide an informal session on the BCPR revie its next regular session in September 2010;

6. *Welcomes* the UNDP business action plan and looks forward to regular updates in the Execut Board;

7. *Encourages* UNDP to strengthen its strategic partnerships in climate change;

8. *Welcomes* the inclusion of challenges and lessons learned for future directions in the ann report of the Administrator and *requests* UNDP to include in its future annual reports, startin 2011, concrete steps to address the challenges and build on lessons learned and recommendations;

9. *Endorses* the decision for a combined midterm review, including the annual report for 201 the UNDP strategic plan, to be submitted to the Board at its annual session 2011, and *welcomes* opportunity to sharpen the strategic direction and to undertake a thorough review of the res framework with the aim of making improvements in 2011 and defining further improvements to made during the remaining years of the strategic plan period;

10. *Emphasizes* the importance of regular discussions of substantive policy issues related to mandate of UNDP in the Executive Board UNDP/UNFPA, on the basis of reports prepared by Administrator of UNDP for this purpose;

11. *Requests* the Administrator of UNDP to provide informal briefings on the four main them areas of the strategic plan before the first regular session of 2011, in light of the midterm review the strategic plan during the annual session of 2011;

12. *Notes with concern* that some developing countries, including those that have been hardest hit the financial and economic crisis and those affected by conflict and natural disasters, are lagg behind in achieving the MDGs by 2015 and, in this regard, *requests* the Administrator to ensure programme activities are designed, implemented and adequately resourced to address the challen of developing countries, particularly the specific needs and challenges of Africa;

13. *Recalling* its decisions 2008/15 and 2008/14, which, inter alia, urged UNDP to give top prio to achieving the MDGs and eradicating poverty and, in acknowledging the catalytic role of UND

this regard, *calls upon* the Administrator to further intensify efforts to accelerate progress towards the achievement of the MDGs by 2015, in particular in programme countries, and to report on developments at its annual sessions;

14. *Recognizes* the growing and significant contribution towards the achievement of the MDGs through South-South and triangular cooperation and *requests* the Administrator of UNDP to continue to provide greater support to South-South and triangular cooperation with a view to deepening collaboration towards improved development results;

15. *Recognizes* that highly qualified staff is key for UNDP to achieve its objectives as outlined in its strategic plan, and notes the value of a balanced and diverse representation among UNDP management and staff;

16. *Welcomes* the intergovernmental meeting of programme country pilots held in Kigali, Rwanda, in October 2009 and in Hanoi, Vietnam in June 2010, takes note with appreciation of the Kigali and Hanoi Declarations.

*1 July 2010*

**2010/14**

## Funding commitments to UNDP and its funds and programmes for 2010 and onwards

*The Executive Board*

1. *Stresses* the importance of a stable, predictable base of regular ("core") resources for UNDP;

2. *Reaffirms* the principles of national ownership and leadership, and *stresses* the importance of enhancing the coherence of the United Nations development system;

3. *Notes* with concern that contributions to UNDP regular resources decreased from US$ 1.1 billion in 2008 to US$1 billion in 2009 and, thus, that UNDP has not been able to meet its 2009 funding target for regular resources set out in its strategic plan, covering the period 2008-2013;

4. *Further notes* with concern that according to current projections, contributions to UNDP regular resources may decrease further in 2010 and remain, at this point, highly unpredictable for the year 2011;

5. *Welcomes* efforts by the Administrator to mobilize regular resources and *urges* UNDP to further mobilize these resources and to continue to broaden the number of contributing countries;

6. *Recognizes* the importance of demonstrating and communicating development results;

7. *Recalls* General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system and *reiterates* that regular resources, by their untied nature, form the bedrock of UNDP finances;

8. *Acknowledges* the role of other ("non-core" or "earmarked") resources to UNDP as a supplement to the regular resource base of UNDP and that these resources have been increasing, *emphasizes* that other resources should always support coherence and national ownership of programme countries, and *notes* with concern that other resources continue to exceed regular resources of UNDP;

9. *Requests* all countries that have not yet done so to make contributions to regular resources for 2010; and *encourages* Member States to announce pledges, on a multi-year basis if feasible, and payment schedules, and to adhere to such pledges and payment schedules thereafter.

*30 June 2010*

**2010/15**
**Annual report on evaluation**

*The Executive Board*

1. *Takes note of* the annual report on evaluation in UNDP (DP/2010/19);

2. *Requests* UNDP to address the issues raised by independent evaluations and take action to ensure implementation and monitoring of the management responses;

3. *Notes with concern* the continuing and serious challenge of the coverage, compliance, quality and use of decentralized evaluations and in this regard requests UNDP, as a matter of priority, to strengthen decentralized evaluation capacity and increase its use in line with decision 2010/16 on the independent review of the UNDP evaluation policy and the management response;

4. *Welcomes* the timely completion of the assessments of development results so as to improve their value in the planning of new country programmes, the enhanced national participation and the use of national expertise in these assessments;

5. *Requests* UNDP to support national evaluation capacity development;

6. *Also requests* UNDP to address the issues raised by the assessments of development results concerning cross-cutting issues such as capacity development and gender mainstreaming: (a) lack of integration of gender specific aspects in the development activities, (b) adequate allocation of resources, and (c) weak coordination with the other UN agencies dealing with gender;

7. *Approves* the programme of work proposed by the Evaluation Office for 2010-2011 and *welcomes* its clear linkages with the UNDP strategic plan, 2008-2011.

*30 June 2010*

**2010/16**
**Independent review of the UNDP evaluation policy and the management response**

*The Executive Board*

1. *Welcomes* the independent review of the UNDP evaluation policy (DP/2010/20) and reiterates the importance of the evaluation policy for the organization;

2. *Takes note of* progress made, as well as issues and challenges in the implementation of the evaluation policy, as highlighted in the independent review;

3. *Welcomes* the management response to the independent review of the evaluation policy;

4. *Requests* UNDP to intensify its efforts to strengthen oversight and support for decentralized evaluation in order to increase the coverage, compliance, quality as well as use, and in this regard, emphasizes the importance of senior management commitment and accountability, in particular of regional bureaux directors;

5. *Emphasizes* the importance of embedding the effort to improve decentralized evaluation in the overall efforts of UNDP to enhance results-based management;

6. *Requests* UNDP to ensure that all country, regional and global programme documents come with costed and budgeted evaluation plans that cover the full range of intended contributions to development outcomes and that are designed to inform programme adjustments and development of new programmes;

7. *Further requests* that in the case of country programmes the evaluation plans are budgeted no later than at the time of adoption of the country programme action plan;

8. *Requests* also that UNDP ensures the evaluation work plan of the Evaluation Office is costed and that this cost is incorporated into the Biennial Support Budget (BSB) function related to evaluation;

9. *Further emphasizes* the importance of enhancing the evaluability of UNDP programmes as a prerequisite for effective programme design, continuous monitoring with national partners and evaluation;

10. *Underlines* the need to enhance the ownership and leadership of programme countries in evaluation and in this regard requests UNDP in collaboration with the other members of the United Nations Evaluation Group (UNEG) to clarify its roles in national evaluation capacity development;

11. *Welcomes* the increase in evaluation capacity of country offices in 2009 and requests UNDP to further decrease the high number of country offices counting with no or insufficient monitoring and evaluation capacities;

12. *Requests* UNDP to enhance participation in joint evaluations of UNDAF outcomes by government and contributing United Nations organizations while retaining an assessment of the distinctive UNDP contribution to the shared outcomes;

13. *Welcomes* the improvement in the submission of management responses to decentralized evaluations and encourages UNDP to further improve the submission and tracking of management responses to improve learning, accountability and transparency on evaluation follow-up and to share management responses with partner governments and other programme partners;

14. *Requests* UNDP to submit for approval at the first regular session 2011 of the Executive Board, a revised UNDP evaluation policy reflecting the following elements of the management response:

(a) Institutionalization of the independence of the Evaluation Office including the recruitment of the Director and Evaluation Office staff, relationships between the Director and other senior managers of UNDP, and the approval of the programme of work and the budget of the Evaluation Office;

(b) Strengthening country-level approaches and national involvement in independent and decentralized evaluations;

(c) Introduction of costed and budgeted evaluation plans as the compliance requirement for decentralized evaluation;

(d) Appropriate measures for proactive and strategic use of independent and decentralized evaluations by the senior management of UNDP; and

(e) Clarification of the roles of UNDP and the Evaluation Office, including UNEG, in national evaluation capacity development;

15. *Requests* the Evaluation Office to commission a further independent review of the UNDP evaluation policy to be presented to the Executive Board in 2013 covering inter alia:

(a) The degree to which the roles and responsibilities laid out in the 2007 programme and operations policies and procedures and the new Handbook on planning, monitoring and evaluating for development results have been fully and effectively implemented;

(b) The degree to which adoption of approaches advocated in the new *Handbook* have strengthened results-based management and decentralized evaluation at the country level;

(c) The degree to which independence of the Evaluation Office has been institutionalized;

(d) The degree to which the policy has been implemented and has made a positive contribution in the associated funds and programmes of UNDP; and

(e) Whether an effective approach to strengthening national ownership, and capacity building, has been identified and is being implemented.

*30 June 2010*

**2010/17**
**Reports of the Ethics Offices of UNDP, UNFPA and UNOPS**

*The Executive Board*

1. *Takes note of* the report of the Ethics Office of UNDP on its activities for 2009 (DP/2010/26), the ethics activities outlined in the UNFPA report on audit and oversight activities in 2009, and the 2009 UNOPS annual report of the Executive Director;

2. *Recognizes* the progress made in establishing the respective Ethics Offices and their valuable contributions to the operations of UNDP, UNFPA and UNOPS, and *encourages* the management of UNDP, UNFPA and UNOPS to include their respective heads of Ethics Offices in appropriate senior management meetings as observers, to encourage high standards of conduct and prevent institutional conflicts of interest;

3. *Requests* UNDP, UNFPA, and UNOPS to keep the Executive Board informed of progress in achieving their action plans, including evidence of impact and achievement;

4. *Encourages* the Ethics Offices to use feedback on the training provided to ensure that the training interventions continue to be effective and appropriate for UNDP, UNFPA and UNOPS personnel, and that they represent a good investment of resources;

5. *Also encourages* the Ethics Offices to continue to enhance their briefings, training and counselling services for management and staff;

6. *Recalls* its decision 2008/37 and its provisions with respect to avoiding conflicts of interest in the appointment of key oversight officers, and, in this regard, *requests* that the respective Ethics Offices of UNDP, UNFPA and UNOPS be designated as the responsible unit within each organization to review potential conflicts of interest for senior appointees who will perform control functions that are not covered by the appointment vetting processes of the Secretary-General;

7. *Requests* the management of UNDP, UNFPA and UNOPS to continue to provide the necessary human and financial resources to support their respective Ethics Offices to carry out their work effectively, with priority given to continuing to build the skills and capacity of the UNDP, UNFPA and UNOPS staff within the Ethics Offices;

8. *Requests* the Administrator of UNDP and the Executive Directors of UNFPA and UNOPS to: (a) appoint the heads of their respective Ethics Offices based on demonstrated abilities and experience in the relevant fields; (b) ensure that pre-appointment review for conflicts of interest is conducted by an independent entity; (c) limit the term of appointment to five full years, exceptionally renewable once, for a maximum of five years; and (d) bar re-entry into their respective organizations;

9. *Requests* the Ethics Offices of UNFPA and UNOPS to submit reports to the Executive Board at future annual sessions.

*30 June 2010*

**2010/18**
**Report on results achieved by the United Nations Capital Development Fund in 2009**

*The Executive Board*

1. *Takes note* of the report on results achieved by the United Nations Capital Development Fund (UNCDF) and *expresses* its appreciation of the strong programmatic and operational results achieved by UNCDF in 2009;

2. *Welcomes* the concrete and scalable contributions by UNCDF towards localizing the Millennium Development Goals (MDGs) in the least developed countries, by providing investment capital and technical assistance to promote local development and promote inclusive microfinance services that benefit poor households and small and micro enterprises; and *calls upon* UNCDF to include in future annual reports to the Executive Board more in-depth analysis on how UNCDF activities contributes to the achievement of the MDGs at the local level, including lessons learned and challenges faced;

3. *Encourages* UNCDF to continue its efforts to mobilize contributions to its regular resources or multi-year thematic contributions necessary to implement the UNCDF investment plan 2008-2011 which would allow UNCDF to sustain its services and investment support and expand to more least developed countries;

4. *Also encourages* UNCDF to make further efforts to increase and expand contributions to its regular resources, as well as to other resources, from Member States in a position to do so and other development partners;

5. *Welcomes* the efforts of UNCDF in improving its management practices and encourages further enhancement of these efforts, also *welcomes* the efforts of UNCDF to maintain strong programmatic quality while the programme portfolio grows in response to increasing demand from least developed countries.

*1 July 2010*

**2010/19**
**United Nations Volunteers — Report of the Administrator**

*The Executive Board*

1. *Takes note of* the annual report of the Administrator on the United Nations Volunteers (UNV) programme (DP/2010/28);

2. *Acknowledges the* achievements by UNV in support of programme countries and United Nations organizations in their efforts towards peace and development, including the Millennium Development Goals, environmental sustainability, and gender mainstreaming;

3. *Takes particular note* of the growth in the scale and scope of the UNV Online Volunteering service, and *encourages* UNV to continue its efforts to innovate and diversify volunteer modalities, and to increase gender balance in its assignments;

4. *Welcomes* the engagement of UNV with programme countries to build their capacity to manage national volunteer systems, including policy development, legislation and support for implementation;

5. *Encourages* UNV to continue working through the United Nations Country Teams to integrate volunteerism into programming, recognizing that national and international volunteers are an integral part of United Nations assistance;

6. *Recognizes* that the Special Voluntary Fund for UNV is supporting research and piloting of innovations that demonstrate the impact of volunteerism on peace and development;

7. *Reiterates* the role of UNV as the focal point to mark the tenth anniversary of the International Year of Volunteers in 2011, as requested by General Assembly resolution 63/153;

8. *Decides* that a presentation be made to the Executive Board at its annual session 2011 on planning for the tenth anniversary of the International Year of Volunteers in 2011 in its role as focal point, and on the fortieth anniversary of UNV.

*30 June 2010*

**2010/20**
**Annual report of the Executive Director of the United Nations Development Fund for Women**

*The Executive Board*

1. *Takes note of* the annual report of the Executive Director (DP/2010/29) and its results-based focus;

2. *Recognizes* United Nations Development Fund for Women (UNIFEM) support to programme countries as they advance agreed development priorities, including the Millennium Development Goals, by assisting national partners to link progress on the Goals with efforts to implement the Beijing Platform for Action and the United Nations Convention on the Elimination of All Forms of Discrimination against Women;

3. *Requests* UNIFEM to include in its future reports more elements related to the analysis of results achieved, lessons learned and remaining challenges;

4. *Welcomes* the midterm review of the strategic plan as an opportunity to sharpen the strategic direction and to undertake a thorough review of the results framework with the aim of making improvements in 2011 and defining remaining improvements to be made during the remaining period of the strategic plan;

5. *Notes* the ongoing General Assembly discussions regarding the creation of a new gender entity and *requests* UNIFEM to take all necessary and timely actions to ensure that the modalities agreed to by the General Assembly regarding transitional arrangements are completed within the deadline agreed upon by the General Assembly.

*30 June 2010*

**2010/21**
**Annual report of the Executive Director of the United Nations Office for Project Services**

*The Executive Board*

1. *Takes note* of the annual report of the Executive Director (DP/2010/30) and the wide-ranging contributions to the operational results of the United Nations and its partners, often in the most challenging environments;

2. *Welcomes* the improved financial position of the United Nations Office for Project Services (UNOPS) and the increased professionalism of its services and personnel;

3. *Welcomes* the full replenishment of operational reserves and accrual for all end-of-service liabilities, marking the restoration of the financial sustainability of the organization and reconfirming the viability of its self-financing business model;

4. *Welcomes* the strengthening of strategic partnerships and contribution to results, and *encourages* the Executive Director, while bearing in mind the core mandate of UNOPS and with the aim to enhance United Nations coherence, to further enhance engagements as a service provider to various

actors in the development, humanitarian and peacekeeping arena, including the United Nations, governments, intergovernmental institutions, international and regional financial institutions, foundations, private sector and non-governmental organizations;

5. *Encourages* the Executive Director to continue efforts aimed to integrate national capacity development in its operations;

6. *Welcomes* the efforts of the Executive Director towards attaining a greater degree of transparency and accountability, and in particular the complete public disclosure of project data, including information on all contracts awarded and payments made, irrespective of the amount.

*29 June 2010*

**2010/22**
**Reports of UNDP, UNFPA and UNOPS on internal audit and oversight**

*The Executive Board*

1. *Takes note of*: (a) the UNDP report on internal audit and investigations (DP/2010/31) and the corresponding management response; (b) the report on UNFPA internal audit and oversight activities in 2009 (DP/FPA/2010/20) and the corresponding management response; and (c) the activity report for 2009 of the Internal Audit and Investigations Group of the United Nations Office for Project Services (DP/2010/32) and the corresponding management response;

2. *Takes note of*: (a) the annual report of the Audit Advisory Committee of UNDP; (b) the annual report of the Audit Advisory Committee of UNFPA; and (c) the annual report of the Strategy and Audit Advisory Committee of UNOPS;

3. *Welcomes* the ongoing focus on key and recurrent management issues and on risk-based audit planning;

4. *Welcomes* the compliance of UNDP, UNFPA and UNOPS with decisions 2008/37 and 2009/15 on the disclosure of internal audit reports, including on the reporting of disclosure activities in their respective annual reports;

5. *Requests* the Administrator of UNDP and the Executive Directors of UNFPA and UNOPS to submit a coordinated conference room paper to the Executive Board at its second regular session 2011, outlining the implications of the emerging demand for greater information disclosure of the internal audit reports of UNDP, UNFPA and UNOPS, including options for responding to the need for relevant information;

*With regard to UNDP,*

6. *Expresses* its continuing support to strengthening the internal audit and investigation functions of UNDP, and *welcomes* the information in the report and the variety of strategic subjects covered by the work of the Audit Advisory Committee, which contribute to stronger accountability and oversight in UNDP;

7. *Welcomes* the multi-year trend analysis of internal audit issues over the five-year period, 2005-2009, and *requests* continuing reporting in this regard in future reports;

8. *Acknowledges* the UNDP contributions to greater coherence in the internal audit practices of the United Nations system;

9. *Notes* the significant increase in complaints requiring investigation and *requests* UNDP to ensure appropriate and timely capacity for investigation;

10. *Notes* that the number of audit recommendations that remain outstanding after more than 18 months has remained relatively stable, and *requests* UNDP to maintain its follow-up efforts for implementing those recommendations, and, in particular, those within its scope of control requiring assistance from within the organization or an improved alignment of resources;

11. *Notes* with concern the increasing proportion of findings in project management, in particular in country offices, *and takes note of* ongoing efforts to address systemic weaknesses at all levels, including in the areas of supervision, corporate practices and training, and requests management to continue to address these issues with a view to demonstrating improvements in the next report;

12. *Welcomes* the continuing trend of declining financial exposure in audits for projects executed by non-governmental organizations and/or national governments, and, in this regard, *urges* UNDP to sustain its efforts, as well as to ensure the timely submission of audit reports;

13. *Requests* the Office of Audit and Investigations to include in its next annual report, information on the adequacy of resources available for audit and investigations;

*With regard to UNFPA,*

14. *Notes* the commitment of UNFPA to the continued strengthening of its accountability and assurance process, and *urges* the Executive Director to continue to: (a) improve the implementation of an internal control framework in line with internationally recognized best practices, taking into account the need for consistency with the international public sector accounting standards; (b) implement enterprise risk management; and (c) fill vacant posts in the Division for Oversight Services to ensure appropriate audit and investigation coverage;

15. *Recalls* decisions 2006/13 and 2008/13, and *requests* UNFPA to complement its future annual reports on audit and oversight issues by providing summarized information on: (a) key findings with multi-year comparisons of trends in audit causes; (b) unresolved audit findings by year, category and priority levels; (c) findings that have remained unresolved for 18 months or more; and (d) the most significant recurrent oversight issues and recommendations to address them;

16. *Looks forward to* an assessment of the adequacy of human and financial resources for audit and investigation purposes in the next report by the Division for Oversight Services;

17. *Notes* the significant increase in complaints requiring investigation, *requests* UNFPA to take the necessary action to achieve an appropriate alignment of related resources to ensure appropriate and timely capacity for investigation, and *urges* UNFPA to establish a fraud detection and prevention programme to minimize financial losses;

18. *Welcomes* the continuing priority of UNFPA to address findings relating to the national execution modality by addressing the operational risks and weaknesses identified in the audit reports, with particular attention given to the capacity-building of country offices and implementing partners, and *requests* UNFPA to ensure adequate supervision and controls to address weaknesses, especially local programme and project monitoring, outstanding balances and timely submission of national execution audit plans and reports, and to inform the Executive Board of progress in this regard;

19. *Recalls* the oversight policy and the internal audit charter and *reiterates* that the Division for Oversight Services has full, free and unrestricted access to any and all UNFPA records, physical properties and personnel relevant to any functions of UNFPA under review, and *reiterates* that all employees are obliged to assist the Division in fulfilling its role;

20. *Reiterates* that the Division for Oversight Services is independent and that its Director has the final say on audit reports issued by the Division and has the independence to report directly to the Executive Board on all engagements conducted by the Division for Oversight Services, and *suggests*

that future reports be entitled the Report of the Director of the Division for Oversight Services on internal audit and oversight activities;

21. *Requests* UNFPA to strengthen compliance with institutional policies, procedures and financial regulations and rules and to adopt an appropriate segregation of duties with regard to financial transactions, including procurement;

22. *Welcomes* the improved tracking by the Division for Oversight Services of the implementation of audit recommendations, *requests* that future reports summarize the number of audit recommendations by priority level and *urges* UNFPA to accelerate the implementation of outstanding recommendations;

*With regard to UNOPS,*

23. *Welcomes* the increased internal audit coverage in 2009, the broadening of the focus of work beyond compliance to include performance-based auditing, and the improvements made in tracking the implementation of recommendations;

24. *Takes note of* ongoing work to establish a structured, organization-wide risk management system, and *looks forward to* learning more about the system when it is established;

25. *Notes* the recurrent audit findings in the areas of human resources, project and programme management, procurement and finance; and *also notes* that the lack of written procedures and the significant increase in the lack of compliance with UNOPS policies and procedures are the most common causes of findings;

26. *Notes*, in this regard, that the management of UNOPS has revised or adopted new policies to address various audit recommendations, including the individual contractor agreement policy, *urges* continued effort by UNOPS to address audit findings, and *looks forward to* improvements in findings in future reports;

27. *Takes note of* the continuing decrease in the percentage of qualified audit opinions for project audits in 2009, compared with 2008 and 2007, and *requests* that information on the financial impact of audit findings be incorporated in future reports.

*1 July 2010*

**2010/23**
**Report of the Executive Director for 2009: progress and achievements in implementing the UNFPA strategic plan**

*The Executive Board*

1. *Takes note* of the documents that make up the report of the Executive Director for 2009: DP/FPA/2010/17 (Part I), DP/FPA/2010/17 (Part I, Add.1) and DP/FPA/2010/17 (Part II);

2. *Welcomes* the achievements and progress delineated in the report of the Executive Director for 2009 and *takes note* of the inclusion of baselines and targets in response to decision 2009/16, along with the update on the strategic plan development and management results indicators;

3. *Encourages* UNFPA to continue to improve its results-oriented reporting to the Executive Board and *looks forward* to progress in this regard in the annual reports starting from 2011, including better demonstration of its contribution to achieved outcomes;

4. *Welcomes* the inclusion of challenges and lessons learned for future directions in the annual report of the Executive Director, and *requests* UNFPA to include in its future annual reports, starting

from 2011, concrete steps to address the challenges and build on lessons learned and recommendations;

5. *Welcomes* the midterm review of the strategic plan as an opportunity to sharpen the strategic direction and to undertake a thorough review of the results framework with the aim of making improvements in 2011 and defining remaining improvements to be made in the strategic plan for 2014-2017;

6. *Welcomes* the continued efforts of UNFPA in providing disaggregated data by sex, age, location and income;

7. *Commends* UNFPA for its commitment and continued efforts in meeting the targets of the Programme of Action of the International Conference on Population and Development and other internationally agreed development goals, especially the health-related Millennium Development Goals, and *calls* upon the Executive Director to further intensify efforts in programme countries that are having problems in meeting those goals and targets;

8. *Emphasizes* the importance of regular discussions of substantive policy issues related to the mandate of UNFPA in the Executive Board, on the basis of reports prepared by the Executive Director of UNFPA for this purpose;

9. *Requests* the Executive Director of UNFPA to provide briefings on the three main thematic areas of the strategic plan before the first regular session of 2011, in the light of the midterm review of the strategic plan during the annual session 2011;

10. *Requests* the Executive Director to submit, at the annual session 2011 of the Executive Board, a consolidated annual report for 2010 that includes the midterm review of the extended strategic plan, 2008-2013.

*25 June 2010*

**2010/24**

**Report on contributions by Member States and others to UNFPA and revenue projections for 2010 and future years**

*The Executive Board*

1. *Takes note* of the report on contributions by Member States and others to UNFPA and revenue projections for 2010 and future years (DP/FPA/2010/18);

2. *Welcomes* the increase in the 2009 regular income level of UNFPA and *also welcomes* the contributions made by programme countries;

3. *Emphasizes* that regular resources are the bedrock of UNFPA and essential to maintaining the multilateral, neutral and universal nature of its work, and *encourages* UNFPA to further mobilize these resources and continue to broaden the number of contributing countries, while also continuing to mobilize supplementary resources for its thematic funds and programmes;

4. *Recognizes* that sustaining and improving the UNFPA funding level will require countries that are in a position to do so to increase their contributions during the period of the UNFPA strategic plan, 2008-2013;

5. *Encourages* all countries that are in a position to do so to make contributions early in the year and to make multi-year pledges;

6. *Emphasizes* that UNFPA needs strong political support and increased financial support, as well as increased and predictable core funding, in order to enhance its assistance to countries to fully

integrate the agenda of the International Conference on Population and Developme development strategies and frameworks and to achieve the internationally agreed dev including the Millennium Development Goals.

**2010/25**
**Request by the United Republic of Tanzania to present a draft common countr document to the Executive Boards of UNDP/UNFPA, UNICEF and WFP**

*The Executive Board,*

*Recalling* its decisions 2001/11 and 2006/36 on the programming approval process,

1. *Notes* the request of the United Republic of Tanzania to present a draft co programme document incorporating a common narrative with agency-specific comp frameworks and related resource requirements for UNDP, UNFPA, UNICEF and WFI

2. *Notes further* that the draft common country programme document will be discussion by the respective agencies during the first regular session 2011 and for a respective agency component during the annual session 2011;

3. *Decides* to consider the draft common country programme document of the Unit Tanzania on an exceptional basis;

4. *Decides further* that the revised common country programme document will be websites of the respective organizations no later than six weeks after the discussi copy of the revised document will be provided, upon request, to Executive Board m secretariat;

5. *Stresses* that, in line with Executive Board decisions 2001/11 and 2006/3 component of the common country programme document will be approved on a no-o without presentation or discussion, unless at least five members have informed the writing before the meeting of their wish to bring the common country programme do the Executive Board.

*23 Ju*

**2010/26**
**Biennial report on evaluation**

*The Executive Board*

1. *Takes note* of the biennial report on evaluation (DP/FPA/2010/19) and the management response;

2. *Welcomes* the actions of UNFPA to strengthen its human resources throughout the order to implement the evaluation policy, and the commitment to invest in sta evaluation, including in results-based management, evaluation design, implementation and conduct;

3. *Emphasizes* that building lessons learned into future policies, programmes an essential, and *stresses* the importance of implementing the system to ensure a system and follow-up of decentralized evaluation recommendations and to disseminate lesson

4. *Recognizes* that evidence-based methodologies are a necessary condition for the evaluability of programmes and projects, and, in that regard, *welcomes* the commitment of UNFPA to develop guidelines on evidence-based programming in 2010, as requested in decision 2009/18;

5. *Underlines* the need to enhance the ownership and leadership of programme countries in evaluation activities, and, in this regard, *requests* UNFPA, in compliance with General Assembly resolution 62/208, to collaborate with other United Nations institutions to optimize the capacity-building of implementing partners;

6. *Recalls* decisions 2008/12 and 2009/18, *requests* that the biennial evaluation plan include decentralized and centralized evaluations, and *reiterates* its request that the evaluation plan relate to the existing strategic plan of UNFPA to enable the Division for Oversight Services to provide reasonable assurance on the findings of evaluations, including lessons learned and the impact on programmes;

7. *Welcomes* the priority of UNFPA to conduct end-of-cycle country programme evaluations in the current biennium during the penultimate year of the country programmes, and, in that regard, *looks forward* to seeing end-of-cycle country programme evaluations and budgeted country programme evaluation plans being presented together with the country programme documents from the annual session 2011 of the Executive Board;

8. *Stresses* the importance of involving the participation of national counterparts and, where relevant, United Nations partners, in improving the design and implementation of programming and in strengthening the evaluability of country programmes, including attention to meaningful indicators, baseline data and the means to verify progress;

9. *Acknowledges* the steps taken by UNFPA to strengthen oversight and support for decentralized evaluation in order to increase its coverage, compliance and quality, as well as its use, and, in this regard, *emphasizes* the importance of the further commitment of senior management to intensify these efforts;

10. *Reiterates* that, in accordance with the oversight policy and the internal audit charter, the Division for Oversight Services has access to all documents in UNFPA, *expresses* concern regarding the low submission rates for evaluations to the Division of Oversight Services, and *requests* UNFPA to comply with policies and procedures and submit all evaluations and corresponding management responses as a matter of priority, through the development of a database allowing the monitoring of compliance;

11. *Notes* the findings of the 2009 evaluation quality assessment in the report, including the decline in the proportion of evaluations meeting standards for evaluating programme relevance and impact, and *welcomes* the commitment of UNFPA to address weaknesses in evaluation quality in order to improve evidence-based programming;

12. *Reiterates* its request that future biennial reports on evaluation address, inter alia, findings and recommendations of evaluations, analysis of the factors affecting quality, and the follow-up to evaluations conducted by UNFPA;

13. *Welcomes* the intention of UNFPA to improve the compliance rate of evaluation reports posted on its website, as requested in decision 2009/18, and *requests* easy access to these reports;

14. *Reiterates* that the Director of the Division for Oversight Services has the independence to report directly to the Executive Board on all engagements conducted by the Division for Oversight Services;

15. *Notes* the relevance of the findings of evaluations for the preparation of the midterm review of the strategic plan in 2011;

16. *Welcomes* the initiative of UNFPA management in developing a matrix to monitor the response of the organization to the biennial report on evaluation, and *requests* that the response be considered in the context of the midterm review of the strategic plan;

17. *Decides* to discuss the thematic evaluations of UNFPA in the Executive Board, starting with the evaluation of UNFPA humanitarian response at the second regular session 2010;

18. *Looks forward* to the review of the UNFPA evaluation policy at the annual session 2012 of the Executive Board, including an assessment of the adequacy of human and financial resources allocated to evaluation.

*25 June 2010*

**2010/27**
**Overview of decisions adopted by the Executive Board at its annual session 2010**

*The Executive Board*

*Recalls* that during its annual session 2010, it:

**Item 1**
**Organizational matters**

Approved the agenda and work plan for its annual session 2010 (DP/2010/L.2 and DP/2010/L.2/Corr.1);

Approved the report of the first regular session 2010 (DP/2010/15);

Agreed to the following schedule of future sessions of the Executive Board in 2010:

Second regular session 2010: 30 August to 3 September 2010;

Adopted the tentative work plan for the second regular session 2010 of the Executive Board.

## UNDP segment

**Item 2**
**Annual report of the Administrator**

Adopted decision 2010/13 on the annual report of the Administrator on the strategic plan: performance and results for 2009;

Took note of the report of UNDP on the recommendations of the Joint Inspection Unit in 2009 (DP/2010/17/Add.1), and the statistical annex (DP/2010/17/Add.2).

**Item 3**
**Funding commitments to UNDP**

Adopted decision 2010/14 on the status of regular resources funding commitments to UNDP and its funds and programmes for 2010 and onwards.

**Item 4**
**Evaluation**

Adopted decision 2010/15 on the annual report on evaluation in UNDP;

Adopted decision 2010/16 on the independent review of the UNDP evaluation policy and the management response;

Took note of the evaluation of the regional programme for Europe and the Commonwealth of Independent States, 2006-2010 (DP/2010/22), and the management response (DP/2010/23).

**Item 5**
**Human Development Report**

Took note of the update on *Human Development Report* consultations (DP/2010/24).

**Item 6**
**Country programmes and related matters**

Took note of the first extension of the country programmes for Albania, Bangladesh, Cape Verde, Chad, Ghana, Guyana, Kyrgyzstan, Mauritania, Seychelles, South Africa, Ukraine and Viet Nam for a period of one year (DP/2010/25, table 1);

Took note of the six-month extension of the country programme for the United Republic of Tanzania (DP/2010/25, table 1);

Approved the second one-year extension of the country programme for Zimbabwe (DP/2010/25, table 2);

Approved the first two-year extension of the country programmes for Namibia, Nepal and Sierra Leone (DP/2010/25, table 2);

Took note of the following regional and draft country programme documents and the comments made thereon:

***Africa***

Draft country programme document for Swaziland (DP/DCP/SWZ/2);

***Arab States***

Draft country programme document for Iraq (DP/DCP/IRQ/1);
Draft country programme document for Libyan Arab Jamahiriya (DP/DCP/LBY/2);

***Asia and the Pacific***

Draft country programme document for Cambodia (DP/DCP/KHM/2);
Draft country programme document for China (DP/DCP/CHN/2);

***Europe and the Commonwealth of Independent States***

Draft regional programme document for Europe and the Commonwealth of Independent States (DP/RPD/REC/2);
Draft country programme document for Azerbaijan (DP/DCP/AZE/2/Rev.1);
Draft country programme document for Belarus (DP/DCP/BLR/2 and Corr.1);
Draft country programme document for Georgia (DP/DCP/GEO/2/Rev.1);
Draft country programme document for Serbia (DP/DCP/SRB/1 and DP/DCP/SRB/1/Add.1)
Draft country programme document for Turkey (DP/DCP/TUR/2).

**Item 7**
**Report of the Ethics Offices of UNDP, UNFPA and UNOPS**

Adopted decision 2010/17 on the report of the Ethics Office of UNDP for 2009.

**Item 8**
**United Nations Capital Development Fund**

Adopted decision 2010/18 on the report on results achieved by UNCDF in 2009.

**Item 9**
**United Nations Volunteers**

Adopted decision 2010/19 on the report of the Administrator on United Nations Volunteers.

**Item 10**
**United Nations Development Fund for Women**

Adopted decision 2010/20 on the annual report of the Executive Director of UNIFEM.

## UNOPS segment

**Item 11**
**United Nations Office for Project Services**

Adopted decision 2010/21 on the annual report of the Executive Director of UNOPS.

## Joint segment

**Item 12**
**Internal audit and oversight**

Adopted decision 2010/22 on the reports of UNDP, UNFPA and UNOPS on internal audit and oversight.

**Item 13**
**Field visits**

Took note of the following reports:

(a) Report on the joint field visit to Rwanda (DP-FPA/2010/CRP.1);

(b) Report on the UNDP/UNFPA field visit to the Syrian Arab Republic (DP/2010/CRP.2-DP/FPA/2010/CRP.1).

**Items 6 and 16**
**Country programmes and related matters**

Adopted decision 2010/25 on the request by the United Republic of Tanzania to present a draft common country programme document to the Executive Boards of UNDP/UNFPA, UNICEF and WFP.

## UNFPA segment

### Item 14
### Annual report of the Executive Director

Adopted decision 2010/23 on the report of the UNFPA Executive Director for 2009: progress and achievements in implementing the UNFPA strategic plan.

### Item 15
### Funding commitments to UNFPA

Adopted decision 2010/24 on the report on contributions by Member States and others, and revenue projections for 2010 and future years.

### Item 16
### Country programmes and related matters

Took note of the one-year programme extensions for Albania, Bangladesh, Cape Verde, Chad, Ghana, Mauritania, Myanmar, Somalia, South Africa, Ukraine and Viet Nam;

Took note of the six-month programme extension for the United Republic of Tanzania;

Approved the two-year programme extensions for Namibia, Nepal, Pakistan and Sierra Leone;

Approved the second one-year programme extension for Iran (Islamic Republic of);

Took note of the following draft country programme documents and the comments made thereon:

*Africa*

Draft country programme document for Swaziland (DP/FPA/DCP/SWZ/5)

*Arab States*

Draft country programme document for Iraq (DP/FPA/DCP/IRQ/1)

Draft country programme for the Occupied Palestinian Territory (DP/FPA/DCP/OPT/4)

*Asia and the Pacific*

Draft country programme document for Cambodia (DP/FPA/DCP/KHM/4)

Draft country programme document for China (DP/FPA/DCP/CHN/7)

Draft country programme document for the Democratic People's Republic of Korea (DP/FPA/DCP/PRK/5)

*Eastern Europe and Central Asia*

Draft country programme document for Azerbaijan (DP/FPA/DCP/AZE/3)

Draft country programme document for Belarus (DP/FPA/DCP/BLR/1)

Draft country programme document for Georgia (DP/FPA/DCP/GEO/2)

Draft country programme document for Turkey (DP/FPA/DCP/TUR/5)

### Item 17
### Evaluation

Adopted decision 2010/26 on the biennial report on evaluation.

**Item 18**
**Other matters**

Held the following briefings and events:

***UNDP***

Briefing on the international assessment of the Millennium Development Goals;

Reception and opening of the photo exhibition: *Picture this: caring for the earth*;

***UNFPA***

Special event panel discussion on eradicating poverty: why sexual and reproductive health matters;

***UNDP/UNFPA***

Joint side event on humanitarian and emergency response;

***UNDP/UNFPA/UNOPS***

Panel on the role of UNDP, UNFPA and UNOPS in capacity development and development effectiveness.

*1 July 2010*

# TENTATIVE WORKPLAN
# EXECUTIVE BOARD OF UNDP/UNFPA
# SECOND REGULAR SESSION 2010
# (30 August to 3 September 2010, New York)

| *Day/date* | *Time* | *Item* | *Subject* |
|---|---|---|---|
| **Monday, 30 August** | 10 a.m. – 1 p.m. | 1 | ORGANIZATIONAL MATTERS<br>• Adoption of the agenda and workplan for the session<br>• Adoption of the report of the annual session 2010<br>**UNFPA segment**<br>STATEMENT BY THE UNFPA EXECUTIVE DIRECTOR |
| | 3 – 5:30 p.m. | <br>8 | STATEMENT BY THE UNFPA EXECUTIVE DIRECTOR (cont'd)<br>UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS<br>• Approval of country programmes<br>• Draft country programme documents |
| | 5:30 - 6 p.m. | | *Informal consultations on draft decisions* |
| **Tuesday, 31 August** | 10 a.m. – 12 p.m. | 7 | EVALUATION<br>• Evaluation of the UNFPA humanitarian response |
| | 12 – 1 p.m. | | *Informal consultations on draft decisions* |
| | 3 – 5:30 p.m. | <br>5<br><br><br><br>6 | **Joint segment**<br>FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS<br>• Joint UNDP/UNFPA/UNICEF report on harmonized budget methodologies<br>FOLLOW-UP TO UNAIDS PROGRAMME COORDINATING BOARD MEETING<br>• Report on the implementation of the decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS |
| | 5:30 – 6 p.m. | | *Informal consultations on draft decisions* |
| **Wednesday, 1 September** | 10 a.m. – 1 p.m. | <br><br>2 | **UNDP segment**<br>STATEMENT BY THE ADMINISTRATOR<br>UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS<br>• Annual review of the financial situation, 2009 |
| | 3 – 5:30 p.m. | 2 | UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS (cont'd) |
| | 5:30 - 6 p.m. | | *Informal consultations on draft decisions* |

| | | | |
|---|---|---|---|
| **Thursday, 2 September** | 10 a.m. – 1 p.m. | 3 | UNDP COUNTRY PROGRAMMES AND RELATED MATTERS<br>• Approval of country programme documents<br>• Draft country programme documents<br>• Extensions of country programmes<br>• Assistance to Myanmar – Note by the Administrator |
| | 3 – 4 p.m. | | **UNOPS segment** |
| | | 4 | UNOPS<br>• Annual statistical report on the procurement activities of United Nations system organizations 2009 |
| | 4 - 5 p.m. | | *Farewell ceremony for the UNFPA Executive Director* |
| | 5 – 6 p.m. | 9 | OTHER MATTERS<br>• Adoption of pending decisions |
| | | 1 | ORGANIZATIONAL MATTERS<br>• Draft workplan for 2011<br>• Tentative workplan for the first regular session 2011 |
| **Friday, 3 September** | | | |